

# Reducing Wait Times for Urgent Neurology Clinic Patients Using Quality Improvement Methodology.



Jenan Al-Tawari, Brendon Pilgrim, David Zok, Kendra Cotton & Anita Florendo-Cumbermack, CQUINS, Schulich School of Medicine & Dentistry, Western University, London, ON, Canada

AIM Statement: To reduce wait times at the UNC to 3 business days by June 30, 2025, and sustain this improvement

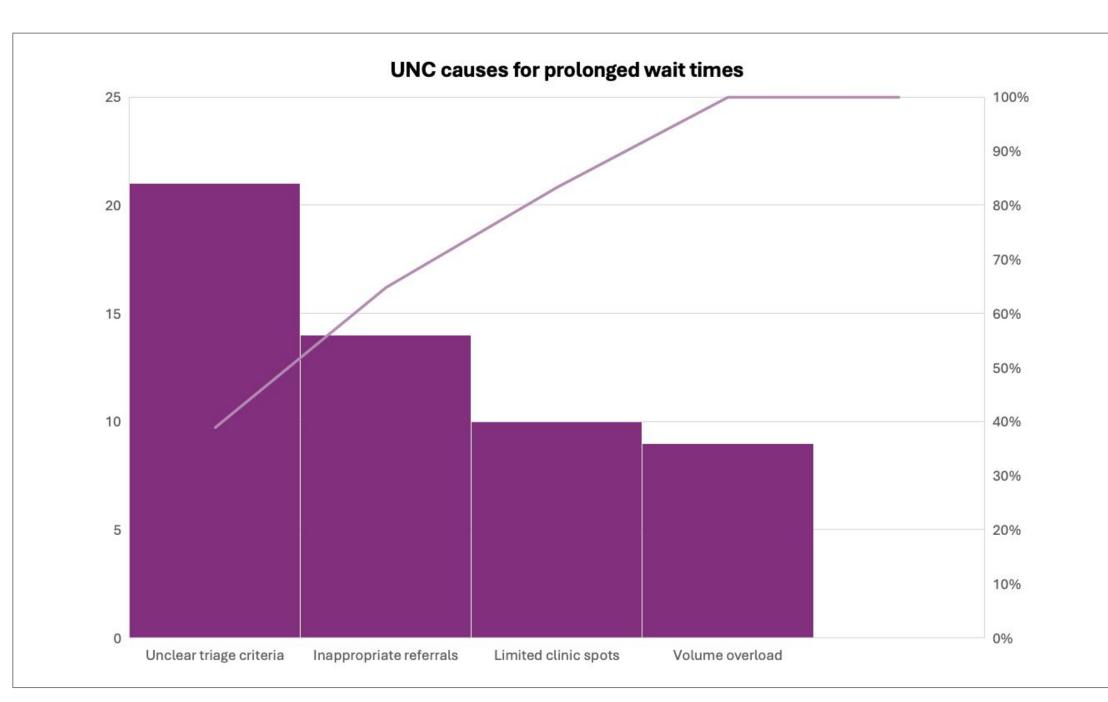
## PROBLEM DEFINITION

Patients with urgent neurological issues, who do not require admission but need to be seen urgently by Neurology are not consistently seen in a timely manner at the Urgent Neurology Clinic (UNC) with wait times as long as 3 weeks.

## **ROOT CAUSE ANALYSIS**

Top contributors to increased wait times identified:

- Inappropriate patients seen in clinic due to misrepresented patient information on referral form
- Variable triaging by UNC physicians
- Variable numbers of patients seen daily



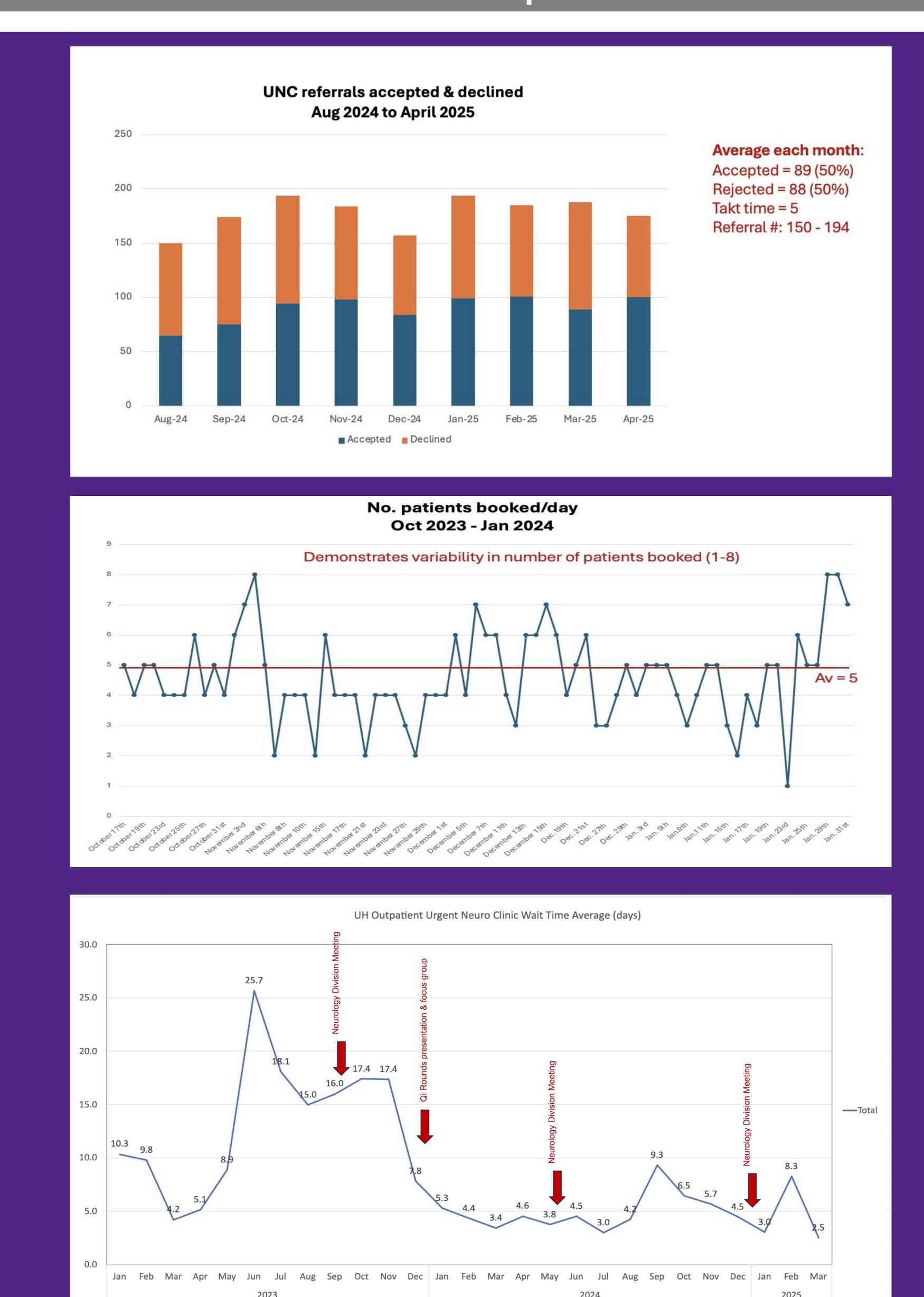
### IMPLEMENTATION

## PDSA1:

- Surveys, QI rounds, and focus groups & raised awareness at Division meetings
- Improved data tracking & engaged decision support services

## PDSA2:

- Triage criteria standardized & improved to the referral form developed
- Alternate care pathways established (e.g., ABI Clinic for concussion)
- Criteria disseminated to referring physicians, & triaging neurologists



# MEASUREMENT & RESULTS

- Key contributors to prolonged wait times confirmed:
  - High volume of inappropriate referrals (50%)
  - Variability in triaging
  - Variability in number of patients booked
- Outcome measures: run chart tracking wait times has shown some improvement
- Process measures: will continue to monitor declined referrals, and the number of patients seen daily.
- Balancing measures: include physician satisfaction, administrative burden, and triaging time.
- Surprises: CNS has started a common referral pathway project & we hope to combine resources
- The workflow at the Urgent Neurology Clinic (UNC) was not straightforward.
- Critical data was not systematically recorded.
- There is limited consensus on how to define specific neurological symptoms to guide urgent referrals.

#### SUSTAINABILITY

- The clinic clerk will regularly track wait times for urgent neurology referrals.
- If the wait time >3 business days, the clerk will notify both the triaging physician & the Division Head of Neurology.
- This will prompt a timely review of the referral, including identification of any system-level barriers (e.g., triage delays, capacity issues, misclassification), and allow for corrective action to be taken as needed.