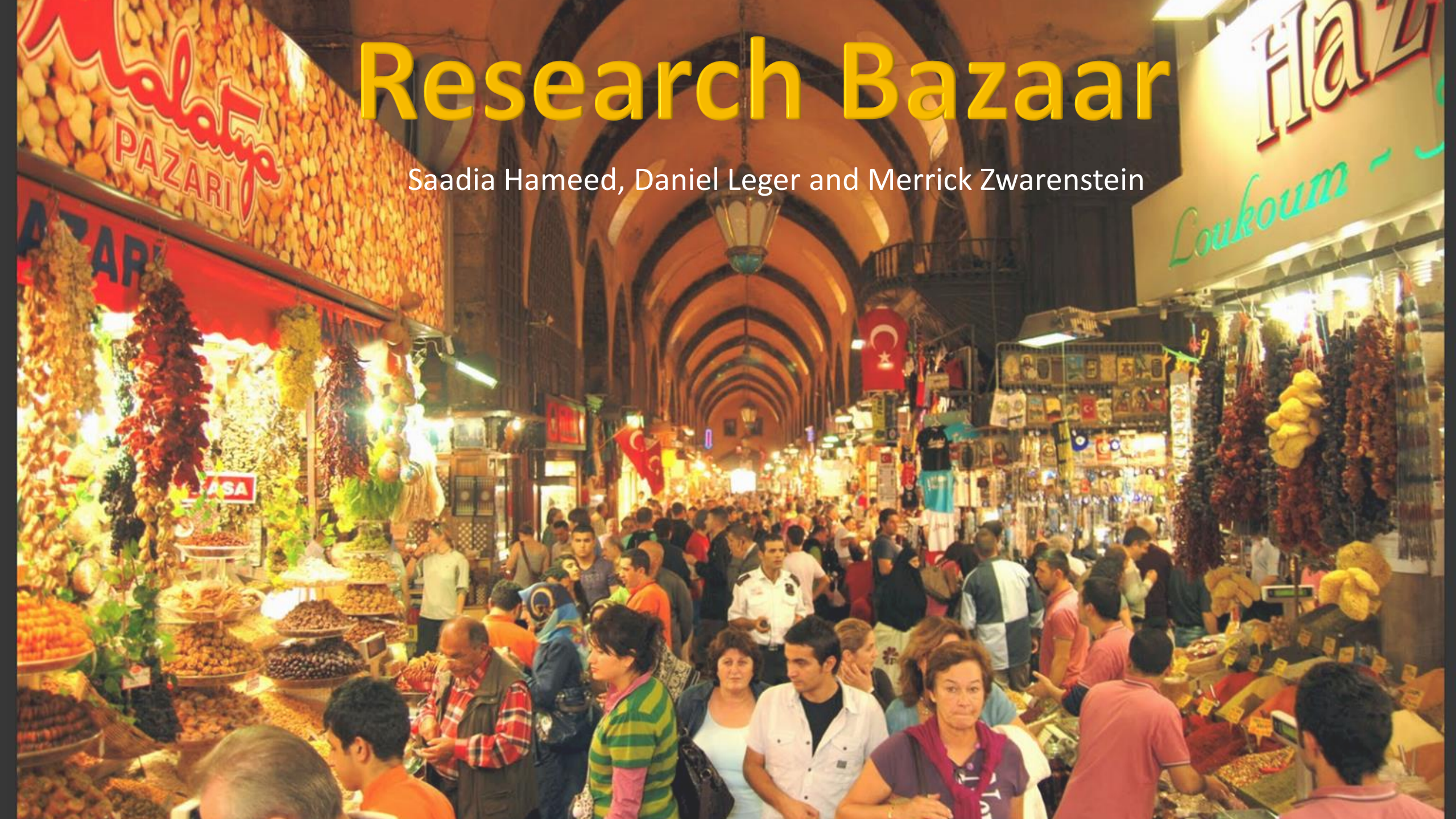


Research Bazaar

Saadia Hameed, Daniel Leger and Merrick Zwarenstein



DISCLOSURE

- No conflict of interest to declare for any of the presenters

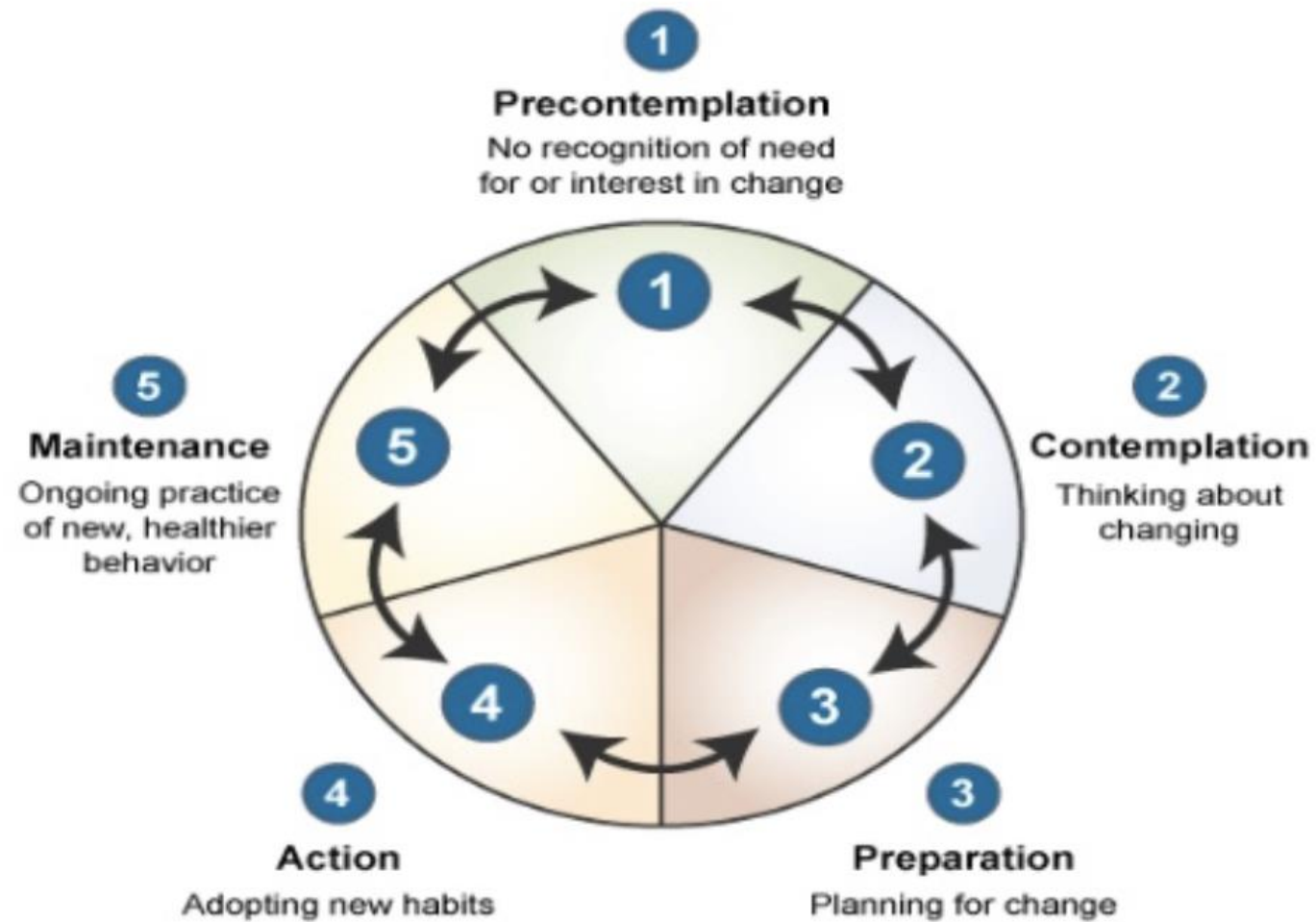
Changing Landscape



“The organization is capable of changing as fast as change”

“Stages of change”

Transtheoretical model of behaviour change

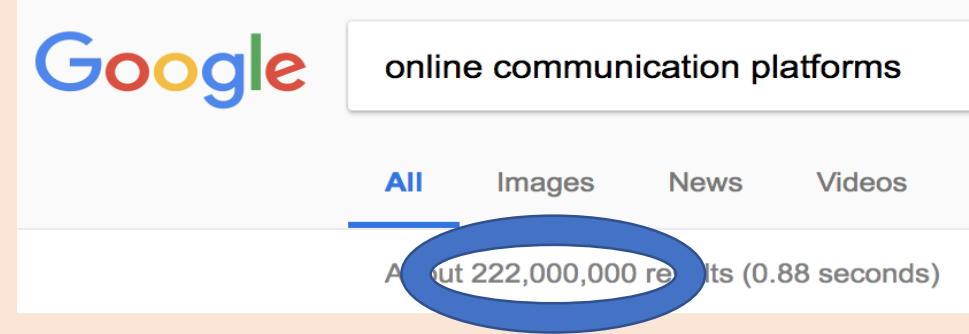


Do you remember that 3% of people in an organisation influence 85% of other people?

Most of them are NOT people on list A







Formal leaders typically make up **12%** of an organisation and drive conversations with **55%** of other people

Change Platforms



- Bazaars/platforms allow for diverse ideas and breakthrough thinking which cannot be achieved by a closed group of people
- Sli-doh, slack, Asana, Ryver, podio

According to [elcomcms.com](https://www.elcomcms.com) View 1+ more



Dropbox Google Drive SharePoint Skype for Business Box Slack

Here are a list of collaboration and communication tools that can be used to connect and integrate your most essential business components.

- Dropbox. Dropbox is one of the most efficient and user-friendly cloud sharing solutions. ...
- Google Drive. ...
- Sharepoint. ...
- Skype for Business. ...
- Box. ...
- Microsoft Office. ...
- Slack. ...
- Hubspot.

[15 Essential Communication Platforms And Software to Use | elcom](https://www.elcomcms.com/.../15-essential-communication-platforms-and-software-to-us...)
<https://www.elcomcms.com/.../15-essential-communication-platforms-and-software-to-us...>

About this result Feedback

Is your change process a cathedral or a bazaar?



The era of the PLATFORM

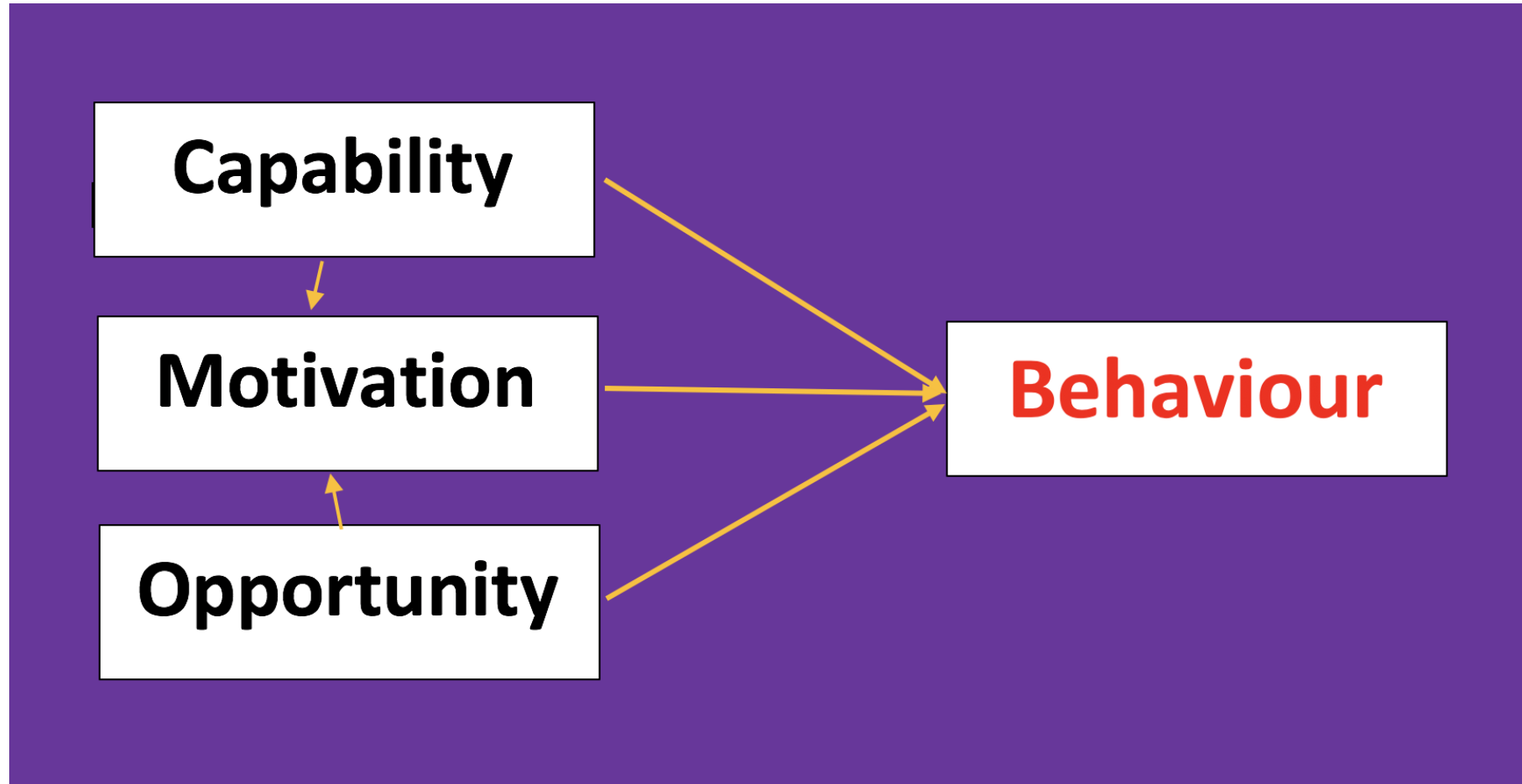
Platforms today power learning and innovation at the speed of change by providing collaborative and sometimes exponentially productive spaces for people to create value

John Hagel

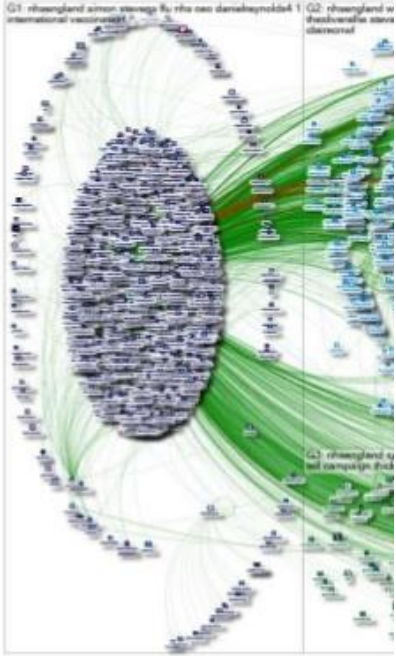


Framework for understanding behavior

3 factors necessary and sufficient prerequisites for specified volitional behavior







@helenbevan

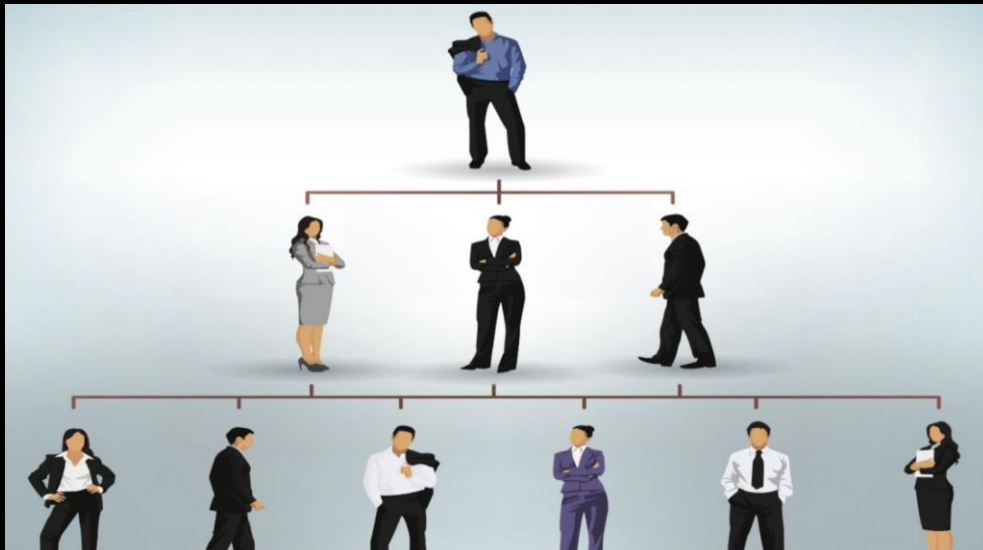
2x

People who are highly connected
have twice as much power to
influence change as people with
positional power

Leandro Herrero

<http://t.co/Du6zCbrDBC>

nge



Leading chan

Dominant ap

Power through hier

Mission and vision

Making sense thro
rational argument

Leadership-driven (down) innovation

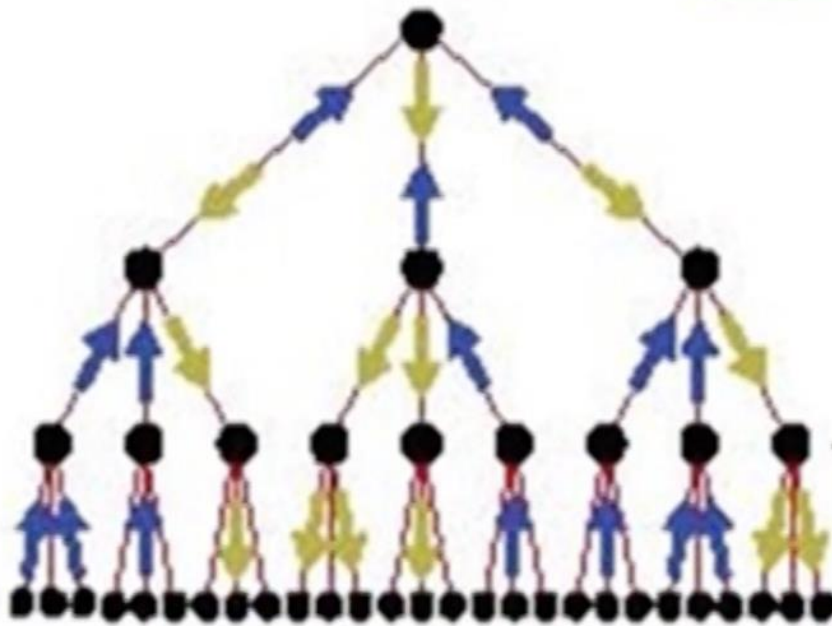
Tried and tested, based on experience

Transactions



#EdgeTalks

The radical shift in communication paradigm: Clay Shirky



From

*one-to-many standard
top down diffusion*



To

*many-to-many
networked
communication*

Source of images: <http://www.necsi.edu/projects/yaneer/Civilization.html>

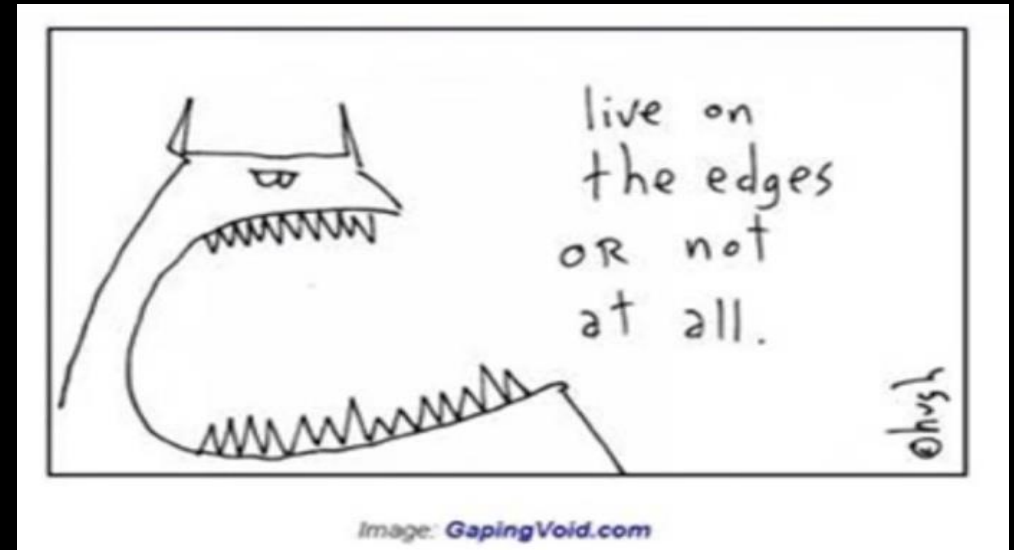
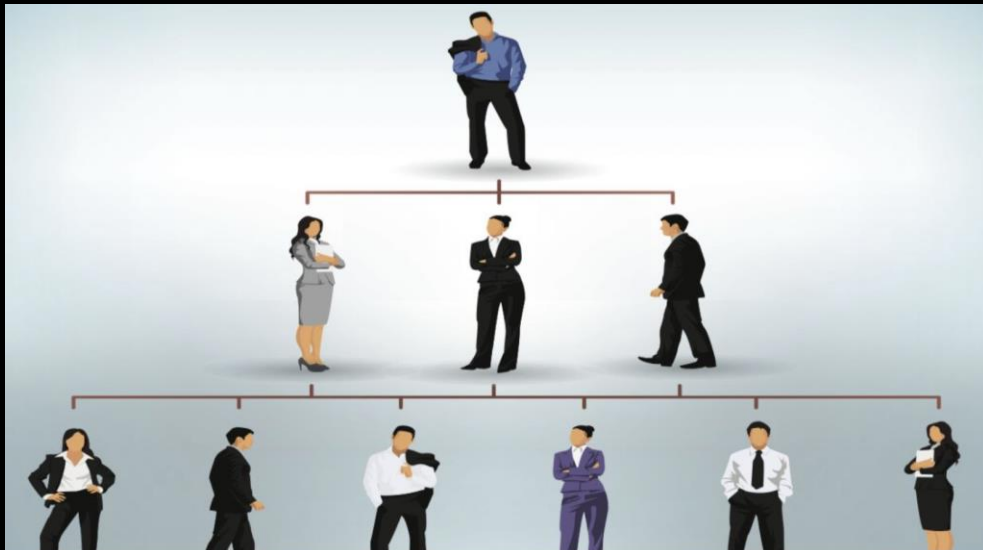


Image: GapingVoid.com

Why go to the edge?



Leading from the edge brings us into contact with a far wider range of relationships, and in turn, this increases our potential for diversity in terms of thought, experience and background. Diversity leads to more disruptive thinking, faster change and better outcomes

Aylet Baron



In the
edge
almost
world
org
O
dev
chan
need
edg

Requisites of culture change

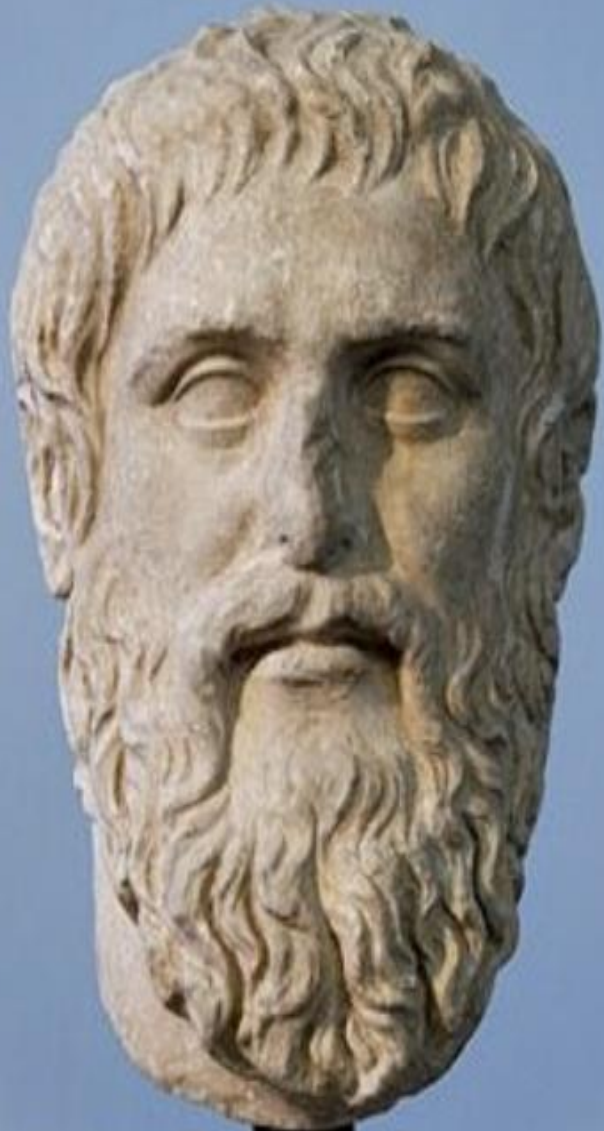
- Create a strong narrative for Research
- Ignite passion and emotional energy for research “PBRN”
- Expand connections - invest in digital skills and lead through networks as well formal leadership system
- Identify and engage informal leaders
- Develop our equivalent of “The Edge” or “Think Tank” where we can incubate radical and disruptive ideas, be connected to networks outside our department and curate knowledge

- Build change platforms— and create both bazaars and cathedrals
- Adopt emergent approaches to planning and design, based on monitoring progress, learning and adapting as you go.
- Rapid evaluation and scaling processes



story

Why do I do research?



All learning has an emotional base.

(Plato)

Family Medicine
Master of Clinical Sciences



**KEEP
CALM
AND
FINISH YOUR
THESIS**

PSYCHOTHERAPY IN FAMILY MEDICINE



DR. SAADIA HAMEED

MASTER IN CLINICAL SCIENCE IN FAMILY MEDICINE

PSYCHOTHERAPY IN FAMILY MEDICINE

HAMEED

2015



Reasons for choosing psychotherapy as a topic...

- Most of the my colleagues could not define psychotherapy. They thought they practiced it but were not sure how....
- The Psychotherapy Act 2007 was introduced to regulate the practice of psychotherapy in Ontario and I wanted to understand what that would mean for family physicians...
- Personal improvement in psychotherapy in particular and mental health in general...

Research Questions

1. What kind of psychotherapeutic services are family physicians offering their patients?
2. What are the national and provincial mental health and addictions policies on the practice of psychotherapy in primary care?

Two complimentary studies

**1-Qualitative Descriptive Study
(FP interviewed)**

**2-Analysis of Ontario's Mental Health policy documents within the
context of Psychotherapy.**

Family Medicine Academic Half Day: Rural emergen...

 113  1

05-17-2017 Canin...

 16  1

ENDED

DEPARTMENT OF FAMILY MEDICINE

GRAND ROUNDS

10 months ago

05-03-2017 Mental Health and Therapy - Family M...

 88  1

ENDED

DEPARTMENT AND

"Canadian L
A Research P

Dr.

Professor, Department of
Scientific Director, M
Lead Principal Investiga

11 months ago

Canadian Longitud

 14  1

ENDED

ENDED

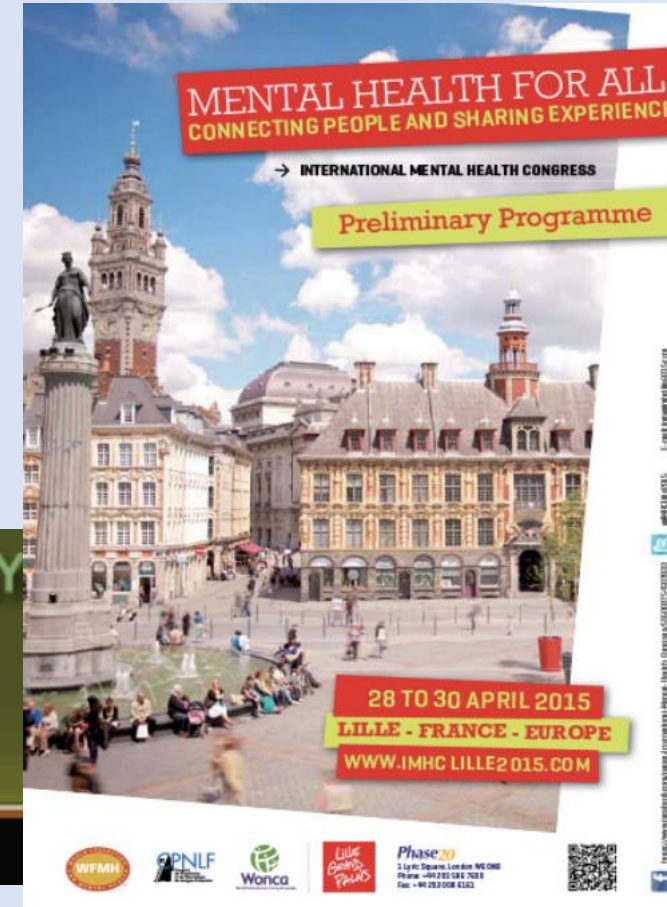
Outcomes Of My Research

1. Learning and Impact
2. Clinical
3. Education
4. Research & Collaboration
5. Personal growth





- [Readership report at Western](#)
- Dissemination



Canadian Collaborative Mental Health Care Conference

2-Clinical

- Appreciation of the mental health spectrum
- Addictions (Methadone/Suboxone)
- Dementia (PBSD)
- Trauma (Sexual Assault)
- Practice (use of validation tools in practice and EMR)
- Motivational interviewing



Behavioural Medicine

Behavioural Medicine

ADD CONTENT + MORE TOOLS ▾ REO

The Behavioural Medicine block time. The academic Half Day

- Interviewing, communication
- Counseling and psychoeducation
- Normal psychological processes
- The key determinants
- Dealing with difficult oral Medicine
- Questions and Answers

The curriculum has been developed over a 3-hour Wednesday session. To

Module 1: Interviewing and History - Test

Module 2: Chronic Disease Management

Module 3: Mood Disorders

A black and white portrait of an older man with short, dark hair, smiling. He is wearing a collared shirt. The portrait is set against a dark, circular background that fades into the surrounding white space.

Family & Dental College, Faisalabad

Print view Index

ons as well as small group sessions. Residents will participate in the small group sessions at the Family Medical Centres on certain Wednesday mornings. The small group sessions will be facilitated by the faculty members.

to each session. These modules provide context for the small group discussions. The curriculum has been developed over a 3-hour Wednesday session. To

beh Med Hanover 1]

min,Beh Med 1,Beh Med 2,Beh Med 3,Beh Med Hanover 1]

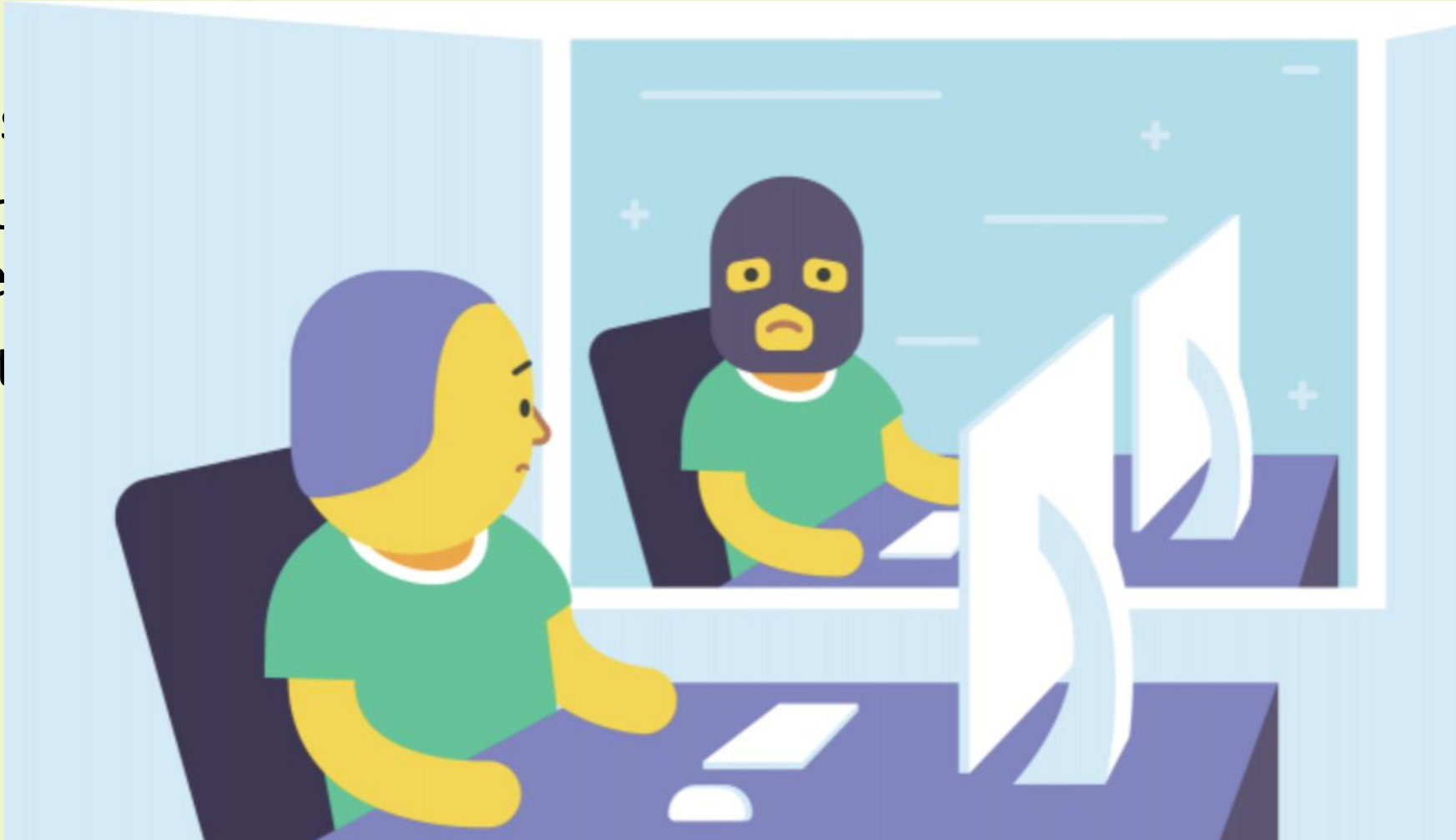
Beh Med Hanover 1]

4-Research/Collaborations

- Establishment of the “Collaborative Care Conference” as a joint venture between the departments of FM and Psychiatry.
- Research Collaborations within the Department and Externally
- Health policy, Family Health Teams, Change, Evaluation, Collaboration (seamless provision of services), Trauma etc.

5-Personal

- Impos
- Impro
respe
- Facilit



with

A background image of a sunset over a mountain range. The sun is a bright yellow circle in the upper right corner, partially obscured by a thin layer of clouds. The sky transitions from a deep orange near the horizon to a darker purple at the top. The mountains are silhouetted against the sky. The quote is overlaid in white text.

“WHEN YOU WANT SOMETHING,
ALL THE UNIVERSE
CONSPIRES IN HELPING
YOU TO
ACHIEVE IT.”

- PAULO COELHO -

Question 2

- **Think about a time when you were excited about or impressed by research (your own or otherwise).**
- **What was the research and what excited you about it?**

Take 3 minutes to think and write down the answer in a short paragraph.

What's
Your
Story?

what we said

Bazaar

- Push useful knowledge (curation)
- Knowledge sharing (research in the dept.)
- Dissemination and highlighting work done in the department (multi media)
- Collaboration and networking
- Brainstorming sessions for good QI projects
- Use of social media and technology (dissemination and tracking impact)
- Reactive Research/currency

Cathedral

- Clearer expectations from department around research
- Mentorship (methodology)
- Need for research assistance and even outreach (research support team)
- Two types of research (small scale and large scale)
- Support (financial and protected time)
- PBRN
- Practice plan (incentivize research)

Question 2

- **If you had no time or financial restraints: what type of research would you like to do?**
- **Write down a possible research question or a research network that you would consider joining/creating.**

You have 2 minutes to write down your response



Love
Peace
&
Happiness

THANK
& YOU